

DCI/IC 78-9829

01 JUN 1978

MEMORANDUM FOR: Mr. Fred W. M. Janney
Chairman, Intelligence Community Honors and
Merit Awards Panel

FROM:

[REDACTED]
Deputy to the DCI for Resource Management

SUBJECT:

Nomination of [REDACTED]
for the National Intelligence Medal of Achievement

1. I strongly recommend that the National Intelligence Medal of Achievement be awarded to [REDACTED]. His exceptional, meritorious service to the Intelligence Community as Director of Performance Evaluation and Improvement of the Intelligence Community Staff deserves the recognition which this Community Award will afford. A proposed citation is attached.

2. [REDACTED] has made major contributions to the improvement of national intelligence and to the effectiveness of the resource decisionmaking process in the 13 months he has served with the Intelligence Community Staff. He was one of the primary forces in interpreting the July 1977 Presidential Directive on reorganization of the Intelligence Community and in conceptualizing and developing the mission, functions and organization of the National Intelligence Tasking Center.

3. During the past year, [REDACTED] has shown an exceedingly astute grasp of the problems facing the Intelligence Community and a unique ability to spell out those problems for the DCI and the D/DCI/IC. He has been able to translate this knowledge into an effective, innovative study and analysis program for his office. As Director of Performance Evaluation and Improvement, [REDACTED] was responsible for directing reviews and evaluations of all aspects of Intelligence Community performance. His broad background in resource management and systems analysis made him uniquely qualified to lead this effort. His insights and leadership during the FY 79 NFIP budget cycle were invaluable in coping with the introduction of zero base budgeting and ensuring the clearest presentation of alternatives to the DCI on program and budget decisions.

4. Under his guidance, the concept and methodology for producing collection strategies was developed. This innovation has received high marks throughout the Community and special praise from the President's National Security Advisor, Mr. Zbigniew Brzezinski, as a method for pulling together information requirements on a given subject and the capabilities of all collection disciplines to respond to those requirements leading to a plan for allocation of resources and action.

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5. [] has also made a significant contribution in the analytical field through his leadership in the development of mission analyses as a way of evaluating contributions and costs of collection systems. The first mission analysis was headed by OPEI on SALT monitoring in response to a request from the Senate Select Committee on Intelligence (SSCI). The report was very highly praised by the SSCI chairman. Prior to his departure, he has launched his analysts on a second major effort using this methodology to develop a mission analysis of indications and warning.

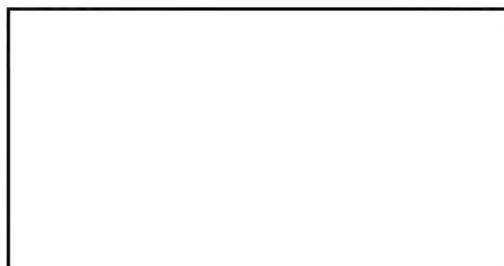
6. His advice and counsel to me has been very valuable and helpful in the reorganization of the IC Staff and the realignment of OPEI functions within the Resource Management Staff. His exceptional competence, executive leadership and significant contributions to the Intelligence Community during the past year should be recognized publicly by the award of this medal.

7. There are no plans to recommend [] for any other award.

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Attachment:
Proposed Citation



CITATION

NATIONAL INTELLIGENCE MEDAL OF ACHIEVEMENT

[REDACTED]

Intelligence Community Staff

For exceptional and meritorious service to the Intelligence Community during the period 4 April 1977 through 31 May 1978.

[REDACTED] outstanding service to the Intelligence Community staff resulted in major contributions to the improvement of national intelligence and to the effectiveness of the resource decisionmaking process. His demonstrated leadership, backed by an exceedingly astute grasp of the problems facing the Intelligence Community put [REDACTED] in the forefront of the reorganization of the Intelligence Community, the redefinition of the DCI's responsibilities and the development of the mission, functions and organization of the National Intelligence Tasking Center.

As Director of Performance Evaluation and Improvement [REDACTED] developed and implemented an effective, innovative study and analysis program. Under his guidance, the concept and methodology for producers' collection strategies was developed. This innovation has received high marks throughout the Community and special praise from the President's National Security Advisor. He also made a significant contribution in the analytical field through his direction in the development of mission analyses as a way of evaluating contributions and costs of collection systems.

Decisiveness, keen intellect and vision have marked his leadership in the Intelligence Community. In addition, [REDACTED] has constantly displayed abilities and skills of the highest caliber, producing positive results for the improvement of national intelligence.

Distribution:

Original - Addressee
① - D/DCI/RM Chrono
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RMS/OPEI/ 30 May 1978

31 May 1978

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MEMORANDUM FOR: [redacted]
Deputy to the DCI for Resource Management

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FROM: [redacted]
Deputy Director, OPEI/DCI/RM

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SUBJECT: [redacted] Award of National
Intelligence Medal of Achievement

John —

Attached for your signature is a memorandum for Mr. Fred Janney, Chairman of the Intelligence Community Honors and Merit Awards Panel, recommending [redacted] USN, for the award of the National Intelligence Medal of Achievement. Rod has served the Community and the DCI very effectively in the past year of reorganization and redirection on several levels. I believe his outstanding work as Director of Performance Evaluation and Improvement/DCI/RM should be recognized by receipt of this Community award.

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Attachment: As Stated

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